

Chapter 7. The Role of Conflict in Community Development

QUIZ

1. The opposite of conflict is not a monotonous consensus, rather it is a:
 - a. Pleasurable utopia
 - b. Territorial conflict
 - c. Cooperative interaction
 - d. A formal and legal system

2. Competition may slide over into a conflict when:
 - a. Pressure within the group leads to a unified expression of ideology and sentiment.
 - b. Channels of verbal communication are open and too wide.
 - c. Subtle attempts develop to deny one party's access to goal achievement.
 - d. Member similarities create a basis for identification with the group.

3. Spatial territory, social territory, and psychological territory are distinctions drawn from a:
 - a. Material view of conflict.
 - b. Cultural view of conflict.
 - c. Philosophical view of conflict.
 - d. Behavior view of conflict.

4. A democratic leader believes that conflict:
 - a. Is an organizational tactic used only by frustrated or disgruntled employees.
 - b. Indicates failure by the leader's efforts to reduce group apathy.
 - c. May provide for the emergence of new styles of behavior by revealing the shortcomings of old styles.
 - d. Results primarily from a communication gap.

5. Some of the most common behavioral reactions to conflict include:
 - a. Isolating, compromising, and dominating.
 - b. Dreaming, thinking about tomorrow, and wishing that things were not so complex.
 - c. Taking notes, checking the time, confirming the date for the next meeting.
 - d. Redefining, sharing, and borrowing.

6. An alert democratic leader, who observes individuals taking revenge, scoring points, and showing up peers through subtle innuendos, recognizes immediately that:
- The group is experiencing a final and hopeless collapse.
 - The group is in the injustice collecting phase of the conflict cycle.
 - The group is adjusting in a healthy way to a variety of stressors.
 - A third party solution is the only possible answer.
7. Third party strategies for generating creative tension are least likely to involve:
- Detailed data collection.
 - Developing credibility.
 - Well-organized communication systems.
 - The avoidance of working goals.
8. To be more effective in a conflict scene, a democratic leader first seeks goals that are:
- Open-ended, flexible, and long-range.
 - Specific and immediate.
 - Essentially content oriented.
 - Best communicated nonverbally.
9. As a symbolic effort, the movement to adopt the Equal Rights Amendment for Women was a modern example of conflict over:
- Spatial territory.
 - Social territory.
 - Psychological territory.
 - None of the above.
10. The conflict cycle is:
- Injustice collecting; adjustment; confrontation; role dilemma; tension development.
 - Tension development; role dilemma; confrontation; injustice collecting; adjustments.
 - Confrontation; role dilemma; injustice collecting; tension development; adjustments.
 - Tension development; role dilemma; injustice collecting; confrontation; adjustments.